



THE SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

JAN 26 2017

MEMORANDUM FOR DEPUTY SECRETARY OF DEFENSE

SUBJECT: Review of Presidential Aircraft Recapitalization program

The Presidential Aircraft Recapitalization (PAR) program is a critical acquisition program that will provide safe, reliable air transportation for the President. Based on the significant financial investment required, the PAR program warrants a detailed assessment of program requirements and costs. I direct the following review of the PAR program.

In coordination with the White House Military Office, the Deputy Secretary of Defense shall oversee a review of PAR requirements with the specific objective of identifying means to substantially reduce the program's costs while delivering needed capabilities. The review shall identify specific areas where costs can be lowered (e.g., autonomous operations, aircraft power generation, environmental conditioning (cooling), survivability, and military/civilian communications capabilities), and identify recommended courses of action that will substantially reduce program acquisition and sustainment costs.

This review should begin immediately with the results and recommendations made available to inform upcoming budget decisions.

John M. ...



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